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**SENSITIVE**



FEDERAL ELECTION COMMISSION  
WASHINGTON, D.C.

**MEMORANDUM**

February 21, 2024

TO: The Commission

FROM: Neven F. Stipanovic *NFS*  
Associate General Counsel, Policy Division

Jessica Selinkoff *JS*  
Assistant General Counsel, Compliance Advice

Danita Alberico *DA*  
Attorney

SUBJECT: Debt Settlement Plan #24-02: Northstar Leadership PAC  
(C00386573)

Northstar Leadership PAC (“Committee”) has submitted a debt settlement plan (“DSP” or “plan”) for Commission approval.<sup>1</sup> The DSP discloses that the Committee has cash on hand totaling \$9,583.37, owes a total of \$36,432.25 to one creditor, and has offered that creditor a settlement of \$7,083.37.<sup>2</sup> We recommend the Commission approve the debt settlement plan because it satisfies the regulatory factors the Commission considers in evaluating such plans.

**I. THE COMMISSION SHOULD APPROVE THE COMMITTEE’S DEBT SETTLEMENT PLAN**

**A. The Debt Settlement Plan Meets the Six Factors Under Section 116.7**

The Commission reviews debt settlement plans to ensure that neither excessive nor prohibited contributions result from the creation and settlement of a committee’s debts. Debts Owed by Candidates and Political Committees, 55 Fed. Reg. 26378 (June 27, 1990). The

<sup>1</sup> See Attachment at 2-7.

<sup>2</sup> *Id.* at 2-3. After filing the DSP, the Committee filed its 2023 Year End Report which discloses cash on hand of \$9,586.42. Northstar Leadership PAC, 2023 Year End Report, FEC Form 3X at 2 (Jan. 31, 2024) (“2023 Year End Report”), <https://docquery.fec.gov/pdf/410/202401319601170410/202401319601170410.pdf>.

Commission considers six factors in evaluating debt settlement plans: (1) information provided by the Committee and its creditors; (2) the amount of each debt that remains unpaid and the length of time each debt has been overdue; (3) the amount and percentage of each debt that would be forgiven under the plan; (4) the total amount of debts and obligations owed by the terminating committee to all creditors, compared to the total amount of cash on hand and other amounts available to pay those debts and obligations; (5) the year-to-date expenditures and receipts of the terminating committee; and (6) whether the total percentage that was or will be repaid on any loans made by the candidate to the terminating committee is comparable to the total percentage that was or will be paid to other creditors. 11 C.F.R. § 116.7(f)(1)-(6).

#### Application of the Six Factors.

With respect to the first factor, the Committee must submit information that supports the plan. 11 C.F.R. § 116.7(f)(1); *see also id.* § 116.7(e) (listing required information). The supporting information must include information about the origination and satisfaction of the debt, including 1) the terms of the initial extension of credit, 2) the candidate's or the committee's efforts to satisfy the debts, and 3) the creditor's use of remedies to satisfy the debt. *Id.* § 116.7(e)(1)(i)-(iii).

The Committee submitted information in support of the DSP. The plan discloses that the Committee owes \$36,432.25 to FLS Connect, LLC for rent and consulting services. FLS Connect represents that it invoiced the Committee monthly for payment. FLS Connect represents that the terms under which it extended credit to the Committee were similar to those under which it extended credit to its non-political debtors of similar risk and obligation size. FLS Connect states that it did not agree to provide the committee additional time to pay beyond the original due dates. FLS Connect states that it invoiced the Committee monthly for past due amounts and that it periodically contacted the Committee's treasurer to request payment for overdue invoices. FLS Connect states that it eventually ceased subletting space to the Committee. Attachment at 5; 11 C.F.R. § 116.7(e)(1)(i), (iii).

The president of FLS Connect signed the plan on December 22, 2023, stating that FLS Connect followed its established procedures and past practices in approving the extension of credit, that it previously extended credit to and received prompt payment in full from the Committee, that the extension of credit was in conformity with the usual and normal practice in its trade or industry, that its efforts to collect the debt were similar to other debt collection efforts against its nonpolitical debtors, and that it accepts the Committee's settlement offer of \$7,083.37. Attachment at 6; 11 C.F.R. § 116.7(e)(1)(iv), (2).

With respect to the second and third factors, the debt totaling \$36,432.25 was incurred between August 1, 2008 and December 31, 2009. This debt remains unpaid. Under the plan, the Committee would pay \$7,083.37 in settlement of the debt.<sup>3</sup> The proposed settlement would thus

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<sup>3</sup> The Committee represents that there will be residual funds totaling \$2,500 after it pays FLS Connect that it will use to pay legal and compliance-related winding down costs. *See* 11 C.F.R. § 116.7(e)(5) (requiring the debt settlement plan to include a statement regarding how residual funds will be used). As a terminating committee, the

result in FLS Connect forgiving approximately 80% of the debt. 11 C.F.R. § 116.7(f)(2)-(3). The \$36,432.25 debt represents approximately 17% of the cost of services provided by FLS Connect to the Committee, based on the Committee's reported payments of \$204,126.70 to FLS Connect in between 2006 and 2011.<sup>4</sup>

Analysis of the fourth factor shows that the total amount of the Committee's debt of \$36,432.25 exceeds its available cash on hand, which was \$9,586.42 as of December 31, 2023, and that the Committee has no remaining assets to liquidate.

The Committee's ability to pay its debt to FLS Connect is limited by the funds available to it or funds that the Committee may be able to raise. The plan discloses that the Committee attempted to raise funds to repay the debt but was unable to do so due to an "eroded" contributor base. Attachment at 4. The Committee has not reported raising any contributions since January 2015.<sup>5</sup> Because the Committee is not active and has not received any contributions in nine years, we conclude that it may have limited ability to raise funds to pay the more than decade old debt through further fundraising efforts. The Committee has no other funds. Under such circumstances, it is unlikely the Committee would be able make additional payments.

For the fifth factor, the DSP discloses the Committee's 2023 year-to-date receipts total as \$6.86, and its year-to-date disbursements total as \$88.00.<sup>6</sup>

The sixth and final factor involves comparing the total percentage of any loans that were or will be repaid to the candidate with the total percentage that was or will be repaid to other creditors. 11 C.F.R. § 116.7(f)(6). Because the Committee is an unauthorized committee, there are no candidate loans in the debt settlement plan.

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Committee may make expenditures for payments for the costs associated with the termination of political activity. 11 C.F.R. § 116.1(a).

<sup>4</sup> The Committee reported 52 disbursements to FLS Connect between August 5, 2006 and January 3, 2011 totaling \$204,127 for "consulting-PAC fundraising fees," "consulting-PAC mgmt salaries, rent," "consulting-PAC fundraising," "PAC fundraising fees," "PAC fundraising dinner in MPLS," "reimb. meals for PAC meeting," and "PAC mgmt. fee: inc. sal & rent." See FEC Disbursements: Filtered Results [https://www.fec.gov/data/disbursements/?data\\_type=processed&committee\\_id=C00386573&recipient\\_name=fls+connect&recipient\\_name=fls+connect+llc](https://www.fec.gov/data/disbursements/?data_type=processed&committee_id=C00386573&recipient_name=fls+connect&recipient_name=fls+connect+llc) (last visited Feb. 14, 2024) (reflecting Committee's reported payments to FLS Connect). Thus, the Committee has paid approximately 83% of its total financial obligation to FLS Connect. If the Commission approves the plan, FLS Connect will ultimately forgive approximately 13% of the Committee's total financial obligation.

<sup>5</sup> See Northstar Leadership PAC, July 2015 Quarterly Report, FEC Form 3X at 3 (July 31, 2015), <https://docquery.fec.gov/pdf/990/201507319000508990/201507319000508990.pdf>.

<sup>6</sup> See Attachment at 2; 11 C.F.R. § 116.7(f)(5). The Committee's 2023 Year End Report discloses a year-to-date receipts total of \$23.42, and year-to-date disbursements total of \$176.00. See 2023 Year End Report at 2.

**B. The Debt Settlement Plan Does Not Result in An Excessive Contribution to the Committee**

We conclude that the foregoing factors weigh in favor of approving the debt settlement plan. 11 C.F.R. § 116.7(f). The information the Committee provided demonstrates that the debt owed to FLS Connect will be settled under the terms of the debt settlement plan and that the creditor agrees to the terms of the settlement. Because the requirements for the debt settlement plan have been met, we conclude that the debt settlement with FLS Connect would not result in an excessive contribution from that creditor to the Committee. *Id.*; *see* Debts Owed by Candidates and Political Committees, 55 Fed. Reg. at 26378. Accordingly, we recommend that the Commission approve the debt settlement plan.

**II. RECOMMENDATIONS**

1. Approve the debt settlement plan filed by Northstar Leadership PAC;
2. Approve the appropriate letter; and
3. Close the file.

**Attachment**

Memorandum from Patricia C. Orrock, *et al.*, to Lisa J. Stevenson *et al.*, Referral of Northstar Leadership PAC – Debt Settlement Plan (Jan. 23, 2024).



FEDERAL ELECTION COMMISSION  
WASHINGTON, D.C.

January 23, 2024

**MEMORANDUM**

TO: Lisa J. Stevenson  
Acting General Counsel

Jessica Selinkoff  
Assistant General Counsel

THROUGH: Alec Palmer  
Staff Director

FROM: Patricia C. Orrock *PCO*  
Chief Compliance Officer

Debbie Chacona *DC*  
Assistant Staff Director  
Reports Analysis Division

BY: Kristin D. Roser/Jackie Gausepohl *KDR JG*  
Reports Analysis Division

SUBJECT: Referral of Northstar Leadership PAC – Debt Settlement Plan

Attached is a [debt settlement plan \(DSP\)](#) filed by [Northstar Leadership PAC \(C00386573\)](#) on December 22, 2023, along with other supporting documents relating to this matter.

The total amount of non-candidate debt currently owed by the Committee as disclosed on the [2023 Mid-Year Report](#) filed on July 31, 2023 and requested for settlement in Part II of the DSP is \$36,432.25. According to the [2023-2024 RAD Review and Referral Procedures \(Standard 19\)](#), all DSPs seeking to settle an individual debt greater than \_\_\_\_\_ or combined debts greater than \_\_\_\_\_ require further examination by your office.

All the information provided by the Committee within the DSP has been reviewed. At this time, the Committee is otherwise eligible for termination. Copies of any reports or letters either filed by the Committee or sent by RAD and referenced in this referral are available for your review on the [FEC website](#). If you have any questions regarding this referral, please contact Jackie Gausepohl at 694-1277 or Kristin Roser at 694-1153.

Attachments



**DEBT SETTLEMENT PLAN**

Office Use Only

1. **NAME OF COMMITTEE** (in full)      **TYPE OR PRINT**      Example: If typing, type over the lines.      12FE4M5

NORTHSTAR LEADERSHIP PAC

**ADDRESS** (number and street)      PO BOX 28754

Check if different than previously reported. (ACC)

ST PAUL      MIN      55128-1

CITY      STATE      ZIP CODE

2. **FEC IDENTIFICATION NUMBER**      C00386573

3.  **IMPORTANT** - By checking this box, the committee verifies that it qualifies as a "terminating committee" as that term is defined in 11 CFR 116.1(a), plans to terminate and does not intend to raise contributions or make expenditures except for the purpose of paying winding-down costs and retiring its debts. (Only a terminating committee may settle debts for less than the full amount owed. A committee that plans to continue raising contributions and making expenditures cannot file this form.)

**PART I - COMMITTEE SUMMARY INFORMATION**

4. Cash on Hand as of	12/22/2023	is	9,583.37
5. Total Assets to be Liquidated			
6. Total (Add 4 and 5)			9,583.37
7. Year To Date Receipts			6.86
8. Year To Date Disbursements			88.00
9. Total Amount of Debts Owed by the Committee			36,432.25
10. Total Number of Creditors Owed			1
11. Number of Creditors in Part II of this Plan			1
12. Total Amount of Debts Owed to the Creditors in Part II of this Plan			36,432.25
13. Total Amount to be Paid to Creditors in Part II of this Plan			7,083.37

14. If this is an authorized committee, does the candidate have other authorized committees?  
If yes, please list below and use DSP Supplemental Page for additional entries:      No      Yes

Not an authorized Committee

Name of Committee

FEC Identification Number      C00386573

NON-FEDERAL CAMPAIGN DISBURSEMENT

Write or Type Name of Committee Filing this Plan

NORTHSTAR LEADERSHIP PAC

FEC Identification Number [C]00386573

PART I - COMMITTEE SUMMARY INFORMATION (continued)

15. Does the committee have sufficient funds to pay the total amount indicated in this Plan? If no, please indicate what steps will be taken to obtain the funds: No [ ] Yes [X]

16. After disposing of all the committee's debts and obligations, will there be any residual funds? If yes, please indicate how the funds will be disbursed: No [ ] Yes [X]

The Committee is reserving \$2,500.00 to pay for future legal and compliance wind down costs.

17. Has the committee been released from any debts included in this Debt Settlement Plan pursuant to a discharge under 11 USC Chapter 7 by a Bankruptcy Court? If so, please attach a copy of the order(s) and a list of debts so released. No [X] Yes [ ]

I certify that I have examined this Plan and to the best of my knowledge and belief it is true, correct and complete.

Type or Print Name of Treasurer ELIZABETH MARUGGI

Signature of Treasurer [Signature] Date 11/21/22 12023

NOTE: Submission of false, erroneous, or incomplete information may subject the person signing this Plan to the penalties of 52 USC §30109.

Table with 8 columns and 1 row. The first column is labeled 'Office Use Only'.

NON-PROFIT CORPORATION



Write or Type Name of Committee Filing this Plan

NORTHSTAR LEADERSHIP PAC

FEC Identification Number ▶ C00386573

PART II - CREDITOR SUMMARY INFORMATION  
(FILL OUT FOR EACH CREDITOR IN PLAN)

A. FULL NAME AND MAILING ADDRESS OF CREDITOR

FELS CONNECT LLC

ADDRESS (number and street) 7300 HUDSON BOULEVARD

SUITE 270

ST. PAUL

CITY ▲

MN

STATE ▲

55128

ZIP CODE ▲

B. DATE(S) INCURRED ..... 08-01-2008 to 12-31-2009

C. AMOUNT OWED TO CREDITOR ..... 36,432.25

D. AMOUNT OFFERED IN SETTLEMENT ..... 7,083.37

E. TYPE OF CREDITOR

Incorporated Commercial Vendor

Unincorporated Commercial Vendor

Candidate

Committee Employee

Other Individual

F. LIST EFFORTS MADE BY THE COMMITTEE TO PAY THE DEBT ▼

The Committee has attempted to raise additional funds to pay this debt, which has been outstanding for more than a decade, but the contributor base has eroded and those efforts were not sufficient to cover the amount outstanding.

NON-FINANCIAL CONTRIBUTION

Write or Type Name of Committee Filing this Plan

NORTHSTAR LEADERSHIP PAC

FEC Identification Number C100386573

PART II - CREDITOR SECTION (TO BE FILLED OUT BY CREDITOR)

FULL NAME AND MAILING ADDRESS OF CREDITOR

FLS CONNECT LLC

ADDRESS (number and street) 7300 HUDSON BOULEVARD

SUITE 279

ST. PAUL MN 55128

CITY

STATE

ZIP CODE

A. List terms of the initial extension of credit and nature of the debt.

Debt was incurred for rent/consulting, which was invoiced to the Committee monthly.

Were the terms under which credit was extended to the committee similar to those under which the creditor extended credit to non-political debtors of similar risk and obligation size?

No Yes X

Describe the terms of credit extension by the creditor to non-political debtors of similar risk and obligation size:

The credit was extended in the normal course of FLS's business practices. We generally invoice clients monthly and allow payment upon invoice.

B. Did the creditor agree to provide the committee additional time to pay beyond the original due date(s)?

No X Yes

If yes, list the terms of any additional payment agreement(s):

C. If the creditor is a commercial vendor, does the creditor's usual and normal business involve providing the same type(s) of goods or services that it provided to the committee?

No Yes X

D. List steps by the creditor to collect the debt:

FLS invoiced the Committee monthly, including for amounts past due. It periodically contacted the Treasurer to request payment for overdue invoices and eventually ceased subletting space to the Committee.

Write or Type Name of Committee Filing this Plan

NORTHSTAR LEADERSHIP PAC

FEC Identification Number C00386573

PART II - CREDITOR SECTION (continued)
(TO BE FILLED OUT BY CREDITOR)

FULL NAME AND MAILING ADDRESS OF CREDITOR

FIS CONNECT LLC

ADDRESS (number and street) 7300 HUDSON BLVD SUITE 270

ST PAUL MN 55128

CITY STATE ZIP CODE

E. If the creditor is a commercial vendor:

- 1. Did the vendor follow its established procedures and past practices in approving the extension of credit? No Yes X
2. Has the creditor previously extended credit to the committee? No Yes X
If yes, did it receive prompt payment in full? No Yes X
3. Did the creditor extend credit in conformity to the usual and normal practice in the creditor's trade or industry? No Yes X

F. Was the effort made by the creditor to collect the debt similar to other debts collection efforts against non-political debtors in similar circumstances? If no, please explain No Yes X

G. Are the terms of the debt settlement comparable to other settlements made by the creditor with other non-political debtors in similar circumstances? If no, please explain No Yes X

As the creditor or a representative of the creditor, I hereby accept the settlement offer made to me by the committee and upon payment agree to consider the debt satisfied (or attach a copy of the signed statement).

Type or Print Name of Creditor or Representative Joella Berkley President, FIS Connect, LLC

Telephone Number 651-999-0249 E-Mail Address jberkley@fisconnect.com

Signature of Creditor or Representative Joella Berkley Date 12/22/2023

NOTE: Submission of false, erroneous, or incomplete information may subject the person signing this Plan to the penalties of 52 USC §30109.

Table with 8 columns and 1 row. The first column is labeled 'Office Use Only'.

Write or Type Name of Committee Filing this Plan

2023 DEC 26 PM 12:13

NORTHSTAR LEADERSHIP PAC

FEC Identification Number ▶ C100386573

PART III - LIST OF REMAINING DEBTS

FULL NAME, MAILING ADDRESS AND ZIP CODE OF CREDITOR

\_\_\_\_\_

ADDRESS (number and street) \_\_\_\_\_

\_\_\_\_\_

CITY ▲

STATE ▲

ZIP CODE ▲

1. Type Of Creditor

- Incorporated
- Commercial Vendor
- Unincorporated
- Commercial Vendor

- Other Individual
- Candidate

- Repayment Obligation to U.S. Treasury of Presidential Candidate
- Committee Employee

2. Is This A Disputed Debt?

If yes, describe the nature of dispute and status of efforts to resolve ▼

- No
- Yes

3. Amount Owed to Creditor.....

4. Amount Expected to Pay/Offer ....

FULL NAME, MAILING ADDRESS AND ZIP CODE OF CREDITOR

\_\_\_\_\_

ADDRESS (number and street) \_\_\_\_\_

\_\_\_\_\_

CITY ▲

STATE ▲

ZIP CODE ▲

1. Type Of Creditor

- Incorporated
- Commercial Vendor
- Unincorporated
- Commercial Vendor

- Other Individual
- Candidate

- Repayment Obligation to U.S. Treasury of Presidential Candidate
- Committee Employee

2. Is This A Disputed Debt?

If yes, describe the nature of dispute and status of efforts to resolve ▼

- No
- Yes

3. Amount Owed to Creditor.....

4. Amount Expected to Pay/Offer ....

DOES THE COMMITTEE HAVE SUFFICIENT FUNDS TO PAY THE REMAINING AMOUNTS TO BE PAID OR OFFERED?

Yes

No (Please list steps that will be taken to obtain the funds) ▶

Reproduce this page to list additional remaining debts.

NON-FINANCIAL DISCLOSURE

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Federal Election Commission  
**ENVELOPE REPLACEMENT PAGE FOR INCOMING DOCUMENTS**

The FEC added this page to the end of this filing to indicate how it was received.

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<input type="checkbox"/> Postmark Illegible	
<input type="checkbox"/> No Postmark	
<input type="checkbox"/> Overnight Delivery Service (Specify):	Shipping Date      Date of Receipt Next Business Day Delivery <input type="checkbox"/>
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<b>PB</b> PREPARER	<b>12/27/2023</b> DATE PREPARED

(4/2023)



# FEC FORM 3X

# REPORT OF RECEIPTS AND DISBURSEMENTS

For Other Than An Authorized Committee

Office Use Only

1. NAME OF COMMITTEE (in full) TYPE OR PRINT ▼ Example: If typing, type over the lines. **12FE4M5**  
NORTHSTAR LEADERSHIP PAC

ADDRESS (number and street) PO Box 28754  
Check if different than previously reported. (ACC) St. Paul MN 55128

2. FEC IDENTIFICATION NUMBER ▼ CITY ▲ STATE ▲ ZIP CODE ▲  
**C** C00386573 3. IS THIS REPORT  NEW (N) OR  AMENDED (A)

4. TYPE OF REPORT (Choose One)  
(a) Quarterly Reports:  
 April 15 Quarterly Report (Q1)  
 July 15 Quarterly Report (Q2)  
 October 15 Quarterly Report (Q3)  
 January 31 Year-End Report (YE)  
 July 31 Mid-Year Report (Non-election Year Only) (MY)  
 Termination Report (TER)  
(b) Monthly Report Due On:  
 Feb 20 (M2)  May 20 (M5)  Aug 20 (M8)  Nov 20 (M11) (Non-Election Year Only)  
 Mar 20 (M3)  Jun 20 (M6)  Sep 20 (M9)  Dec 20 (M12) (Non-Election Year Only)  
 Apr 20 (M4)  Jul 20 (M7)  Oct 20 (M10)  Jan 31 (YE)  
(c) 12-Day PRE-Election Report for the:  
 Primary (12P)  General (12G)  Runoff (12R)  
 Convention (12C)  Special (12S)  
Election on [M-M] / [D-D] / [Y-Y-Y-Y] in the State of [ ]  
(d) 30-Day POST-Election Report for the:  
 General (30G)  Runoff (30R)  Special (30S)  
Election on [M-M] / [D-D] / [Y-Y-Y-Y] in the State of [ ]

5. Covering Period [01] / [01] / [2023] through [06] / [30] / [2023]

I certify that I have examined this Report and to the best of my knowledge and belief it is true, correct and complete.  
Type or Print Name of Treasurer Maruggi, Elizabeth, , ,

Signature of Treasurer Maruggi, Elizabeth, , , [Electronically Filed] Date [07] / [31] / [2023]

NOTE: Submission of false, erroneous, or incomplete information may subject the person signing this Report to the penalties of 52 U.S.C. § 30109.

**SUMMARY PAGE  
OF RECEIPTS AND DISBURSEMENTS**

FEC Form 3X (Rev. 05/2016)

Page 2

Write or Type Committee Name

**NORTHSTAR LEADERSHIP PAC**

Report Covering the Period: From:  /  /  To:  /  /

	COLUMN A This Period	COLUMN B Calendar Year-to-Date
6. (a) Cash on Hand January 1, <input type="text" value="2023"/>		9739.00
(b) Cash on Hand at Beginning of Reporting Period.....	9739.00	
(c) Total Receipts (from Line 19) .....	6.86	6.86
(d) Subtotal (add Lines 6(b) and 6(c) for Column A and Lines 6(a) and 6(c) for Column B).....	9745.86	9745.86
7. Total Disbursements (from Line 31).....	88.00	88.00
8. Cash on Hand at Close of Reporting Period (subtract Line 7 from Line 6(d)).....	9657.86	9657.86
9. Debts and Obligations Owed TO the Committee (Itemize all on Schedule C and/or Schedule D).....	0.00	
10. Debts and Obligations Owed BY the Committee (Itemize all on Schedule C and/or Schedule D).....	36432.25	

This committee has qualified as a multicandidate committee. (see FEC FORM 1M)

**For further information contact:**  
  
 Federal Election Commission  
 999 E Street, NW  
 Washington, DC 20463  
  
 Toll Free 800-424-9530  
 Local 202-694-1100

**DETAILED SUMMARY PAGE**  
of Receipts

FEC Form 3X (Rev. 05/2016)

Page 3

Write or Type Committee Name

**NORTHSTAR LEADERSHIP PAC**

Report Covering the Period: From:  /  /  To:  /  /

I. Receipts	COLUMN A Total This Period	COLUMN B Calendar Year-to-Date
11. Contributions (other than loans) From:		
(a) Individuals/Persons Other Than Political Committees		
(i) Itemized (use Schedule A).....	0.00	0.00
(ii) Unitemized .....	0.00	0.00
(iii) TOTAL (add Lines 11(a)(i) and (ii)).....▶	0.00	0.00
(b) Political Party Committees .....	0.00	0.00
(c) Other Political Committees (such as PACs).....	0.00	0.00
(d) Total Contributions (add Lines 11(a)(iii), (b), and (c)) (Carry Totals to Line 33, page 5) .....	0.00	0.00
12. Transfers From Affiliated/Other Party Committees.....	0.00	0.00
13. All Loans Received .....	0.00	0.00
14. Loan Repayments Received.....	0.00	0.00
15. Offsets To Operating Expenditures (Refunds, Rebates, etc.) (Carry Totals to Line 37, page 5).....	0.00	0.00
16. Refunds of Contributions Made to Federal Candidates and Other Political Committees.....	0.00	0.00
17. Other Federal Receipts (Dividends, Interest, etc.).....	6.86	6.86
18. Transfers from Non-Federal and Levin Funds		
(a) Non-Federal Account (from Schedule H3).....	0.00	0.00
(b) Levin Funds (from Schedule H5) .....	0.00	0.00
(c) Total Transfers (add 18(a) and 18(b))..	0.00	0.00
19. Total Receipts (add Lines 11(d), 12, 13, 14, 15, 16, 17, and 18(c)).....▶	6.86	6.86
20. Total Federal Receipts (subtract Line 18(c) from Line 19).....▶	6.86	6.86

**DETAILED SUMMARY PAGE**  
of Disbursements

II. Disbursements	COLUMN A Total This Period	COLUMN B Calendar Year-to-Date
21. Operating Expenditures:		
(a) Allocated Federal/Non-Federal Activity (from Schedule H4)		
(i) Federal Share .....	0.00	0.00
(ii) Non-Federal Share.....	0.00	0.00
(b) Other Federal Operating Expenditures .....	88.00	88.00
(c) Total Operating Expenditures (add 21(a)(i), (a)(ii), and (b)) .....	88.00	88.00
22. Transfers to Affiliated/Other Party Committees.....	0.00	0.00
23. Contributions to Federal Candidates/Committees and Other Political Committees.....	0.00	0.00
24. Independent Expenditures (use Schedule E) .....	0.00	0.00
25. Coordinated Party Expenditures (52 U.S.C. § 30116(d)) (use Schedule F).....	0.00	0.00
26. Loan Repayments Made.....	0.00	0.00
27. Loans Made.....	0.00	0.00
28. Refunds of Contributions To:		
(a) Individuals/Persons Other Than Political Committees .....	0.00	0.00
(b) Political Party Committees .....	0.00	0.00
(c) Other Political Committees (such as PACs).....	0.00	0.00
(d) Total Contribution Refunds (add Lines 28(a), (b), and (c)).....	0.00	0.00
29. Other Disbursements (Including Non-Federal Donations).....	0.00	0.00
30. Federal Election Activity (52 U.S.C. § 30101(20))		
(a) Allocated Federal Election Activity (from Schedule H6)		
(i) Federal Share .....	0.00	0.00
(ii) "Levin" Share.....	0.00	0.00
(b) Federal Election Activity Paid Entirely With Federal Funds .....	0.00	0.00
(c) Total Federal Election Activity (add Lines 30(a)(i), 30(a)(ii) and 30(b)) .....	0.00	0.00
31. Total Disbursements (add Lines 21(c), 22, 23, 24, 25, 26, 27, 28(d), 29 and 30(c)) ..	88.00	88.00
32. Total Federal Disbursements (subtract Line 21(a)(ii) and Line 30(a)(ii) from Line 31).....	88.00	88.00

**DETAILED SUMMARY PAGE**  
of Disbursements

FEC Form 3X (Rev. 05/2016)

Page 5

III. Net Contributions/ Operating Expenditures	COLUMN A Total This Period	COLUMN B Calendar Year-to-Date
33. Total Contributions (other than loans) (from Line 11(d), page 3) .....	0.00	0.00
34. Total Contribution Refunds (from Line 28(d)) .....	0.00	0.00
35. Net Contributions (other than loans) (subtract Line 34 from Line 33) .....	0.00	0.00
36. Total Federal Operating Expenditures (add Line 21(a)(i) and Line 21(b)) .....	88.00	88.00
37. Offsets to Operating Expenditures (from Line 15, page 3).....	0.00	0.00
38. Net Operating Expenditures (subtract Line 37 from Line 36) .....	88.00	88.00



**SCHEDULE D (FEC Form 3X)**

**DEBTS AND OBLIGATIONS**

**Excluding Loans**

(Use separate schedule(s) for each numbered line)	PAGE 6 OF 10
	FOR LINE NUMBER: (check only one) <input type="checkbox"/> 9 <input checked="" type="checkbox"/> 10

NAME OF COMMITTEE (In Full)  
**NORTHSTAR LEADERSHIP PAC**

A. Full Name (Last, First, Middle Initial) of Debtor or Creditor <b>FLS Connect, LLC</b>			Nature of Debt (Purpose): Consulting - PAC Fundraising Fees
Mailing Address 7300 Hudson Blvd Suite 270			
City St Paul	State MN	Zip Code 55128	

Outstanding Balance Beginning This Period <input type="text" value="432.25"/>	<b>Transaction ID : SD10.4641</b>	
Amount Incurred This Period <input type="text" value="0.00"/>	Payment This Period <input type="text" value="0.00"/>	Outstanding Balance at Close of This Period <input type="text" value="432.25"/>

B. Full Name (Last, First, Middle Initial) of Debtor or Creditor <b>FLS Connect, LLC</b>			Nature of Debt (Purpose): Consulting - PAC Fundraising Fees
Mailing Address 7300 Hudson Blvd Suite 270			
City St Paul	State MN	Zip Code 55128	

Outstanding Balance Beginning This Period <input type="text" value="2500.00"/>	<b>Transaction ID : SD10.4767</b>	
Amount Incurred This Period <input type="text" value="0.00"/>	Payment This Period <input type="text" value="0.00"/>	Outstanding Balance at Close of This Period <input type="text" value="2500.00"/>

C. Full Name (Last, First, Middle Initial) of Debtor or Creditor <b>FLS Connect, LLC</b>			Nature of Debt (Purpose): Consulting - PAC mgmt salaries, rent
Mailing Address 7300 Hudson Blvd Suite 270			
City St Paul	State MN	Zip Code 55128	

Outstanding Balance Beginning This Period <input type="text" value="3500.00"/>	<b>Transaction ID : SD10.4768</b>	
Amount Incurred This Period <input type="text" value="0.00"/>	Payment This Period <input type="text" value="0.00"/>	Outstanding Balance at Close of This Period <input type="text" value="3500.00"/>

1) <b>SUBTOTALS</b> This Period This Page (optional).....▶	<input type="text" value="6432.25"/>
2) <b>TOTALS</b> This Period (last page this line number only).....▶	<input type="text"/>
3) <b>TOTAL OUTSTANDING LOANS</b> from Schedule C (last page only).....▶	<input type="text"/>
4) <b>ADD 2) and 3)</b> and carry forward to appropriate line of Summary Page (last page only)▶	<input type="text"/>



**SCHEDULE D (FEC Form 3X)**

**DEBTS AND OBLIGATIONS**

**Excluding Loans**

(Use separate schedule(s) for each numbered line)	PAGE 7 OF 10
	FOR LINE NUMBER: (check only one) <input type="checkbox"/> 9 <input checked="" type="checkbox"/> 10

NAME OF COMMITTEE (In Full)  
**NORTHSTAR LEADERSHIP PAC**

A. Full Name (Last, First, Middle Initial) of Debtor or Creditor <b>FLS Connect, LLC</b>			Nature of Debt (Purpose): Consulting - PAC Fundraising Fees
Mailing Address 7300 Hudson Blvd Suite 270			
City St Paul	State MN	Zip Code 55128	

Outstanding Balance Beginning This Period <input type="text" value="2500.00"/>	<b>Transaction ID : SD10.4769</b>	
Amount Incurred This Period <input type="text" value="0.00"/>	Payment This Period <input type="text" value="0.00"/>	Outstanding Balance at Close of This Period <input type="text" value="2500.00"/>

B. Full Name (Last, First, Middle Initial) of Debtor or Creditor <b>FLS Connect, LLC</b>			Nature of Debt (Purpose): Consulting - PAC mgmt salaries, rent
Mailing Address 7300 Hudson Blvd Suite 270			
City St Paul	State MN	Zip Code 55128	

Outstanding Balance Beginning This Period <input type="text" value="3500.00"/>	<b>Transaction ID : SD10.4770</b>	
Amount Incurred This Period <input type="text" value="0.00"/>	Payment This Period <input type="text" value="0.00"/>	Outstanding Balance at Close of This Period <input type="text" value="3500.00"/>

C. Full Name (Last, First, Middle Initial) of Debtor or Creditor <b>FLS Connect, LLC</b>			Nature of Debt (Purpose): Consulting - PAC Fundraising Fees
Mailing Address 7300 Hudson Blvd Suite 270			
City St Paul	State MN	Zip Code 55128	

Outstanding Balance Beginning This Period <input type="text" value="2500.00"/>	<b>Transaction ID : SD10.4771</b>	
Amount Incurred This Period <input type="text" value="0.00"/>	Payment This Period <input type="text" value="0.00"/>	Outstanding Balance at Close of This Period <input type="text" value="2500.00"/>

1) <b>SUBTOTALS</b> This Period This Page (optional).....▶	<input type="text" value="8500.00"/>
2) <b>TOTALS</b> This Period (last page this line number only).....▶	<input type="text"/>
3) <b>TOTAL OUTSTANDING LOANS</b> from Schedule C (last page only).....▶	<input type="text"/>
4) <b>ADD 2) and 3)</b> and carry forward to appropriate line of Summary Page (last page only)▶	<input type="text"/>

**SCHEDULE D (FEC Form 3X)**

**DEBTS AND OBLIGATIONS**

**Excluding Loans**

(Use separate schedule(s) for each numbered line)	PAGE 8 OF 10
	FOR LINE NUMBER: (check only one) <input type="checkbox"/> 9 <input checked="" type="checkbox"/> 10

NAME OF COMMITTEE (In Full)  
**NORTHSTAR LEADERSHIP PAC**

A. Full Name (Last, First, Middle Initial) of Debtor or Creditor <b>FLS Connect, LLC</b>			Nature of Debt (Purpose): Consulting - PAC mgmt salaries, rent
Mailing Address 7300 Hudson Blvd Suite 270			
City St Paul	State MN	Zip Code 55128	

Outstanding Balance Beginning This Period <input type="text" value="3500.00"/>	<b>Transaction ID : SD10.4772</b>	
Amount Incurred This Period <input type="text" value="0.00"/>	Payment This Period <input type="text" value="0.00"/>	Outstanding Balance at Close of This Period <input type="text" value="3500.00"/>

B. Full Name (Last, First, Middle Initial) of Debtor or Creditor <b>FLS Connect, LLC</b>			Nature of Debt (Purpose): Consulting - PAC Fundraising Fees
Mailing Address 7300 Hudson Blvd Suite 270			
City St Paul	State MN	Zip Code 55128	

Outstanding Balance Beginning This Period <input type="text" value="2500.00"/>	<b>Transaction ID : SD10.4773</b>	
Amount Incurred This Period <input type="text" value="0.00"/>	Payment This Period <input type="text" value="0.00"/>	Outstanding Balance at Close of This Period <input type="text" value="2500.00"/>

C. Full Name (Last, First, Middle Initial) of Debtor or Creditor <b>FLS Connect, LLC</b>			Nature of Debt (Purpose): Consulting - PAC mgmt salaries, rent
Mailing Address 7300 Hudson Blvd Suite 270			
City St Paul	State MN	Zip Code 55128	

Outstanding Balance Beginning This Period <input type="text" value="3500.00"/>	<b>Transaction ID : SD10.4774</b>	
Amount Incurred This Period <input type="text" value="0.00"/>	Payment This Period <input type="text" value="0.00"/>	Outstanding Balance at Close of This Period <input type="text" value="3500.00"/>

1) <b>SUBTOTALS</b> This Period This Page (optional).....▶	<input type="text" value="9500.00"/>
2) <b>TOTALS</b> This Period (last page this line number only).....▶	<input type="text"/>
3) <b>TOTAL OUTSTANDING LOANS</b> from Schedule C (last page only).....▶	<input type="text"/>
4) <b>ADD 2) and 3)</b> and carry forward to appropriate line of Summary Page (last page only)▶	<input type="text"/>

**SCHEDULE D (FEC Form 3X)**

**DEBTS AND OBLIGATIONS**

**Excluding Loans**

(Use separate schedule(s) for each numbered line)	PAGE 9 OF 10
	FOR LINE NUMBER: (check only one) <input type="checkbox"/> 9 <input checked="" type="checkbox"/> 10

NAME OF COMMITTEE (In Full)  
**NORTHSTAR LEADERSHIP PAC**

A. Full Name (Last, First, Middle Initial) of Debtor or Creditor <b>FLS Connect, LLC</b>			Nature of Debt (Purpose): Consulting - PAC Fundraising Fees
Mailing Address 7300 Hudson Blvd Suite 270			
City St Paul	State MN	Zip Code 55128	

Outstanding Balance Beginning This Period <input type="text" value="2500.00"/>	<b>Transaction ID : SD10.4775</b>	
Amount Incurred This Period <input type="text" value="0.00"/>	Payment This Period <input type="text" value="0.00"/>	Outstanding Balance at Close of This Period <input type="text" value="2500.00"/>

B. Full Name (Last, First, Middle Initial) of Debtor or Creditor <b>FLS Connect, LLC</b>			Nature of Debt (Purpose): Consulting - PAC mgmt salaries, rent
Mailing Address 7300 Hudson Blvd Suite 270			
City St Paul	State MN	Zip Code 55128	

Outstanding Balance Beginning This Period <input type="text" value="3500.00"/>	<b>Transaction ID : SD10.4776</b>	
Amount Incurred This Period <input type="text" value="0.00"/>	Payment This Period <input type="text" value="0.00"/>	Outstanding Balance at Close of This Period <input type="text" value="3500.00"/>

C. Full Name (Last, First, Middle Initial) of Debtor or Creditor <b>FLS Connect, LLC</b>			Nature of Debt (Purpose): Consulting - PAC Fundraising Fees
Mailing Address 7300 Hudson Blvd Suite 270			
City St Paul	State MN	Zip Code 55128	

Outstanding Balance Beginning This Period <input type="text" value="2500.00"/>	<b>Transaction ID : SD10.4777</b>	
Amount Incurred This Period <input type="text" value="0.00"/>	Payment This Period <input type="text" value="0.00"/>	Outstanding Balance at Close of This Period <input type="text" value="2500.00"/>

1) <b>SUBTOTALS</b> This Period This Page (optional).....▶	<input type="text" value="8500.00"/>
2) <b>TOTALS</b> This Period (last page this line number only).....▶	<input type="text"/>
3) <b>TOTAL OUTSTANDING LOANS</b> from Schedule C (last page only).....▶	<input type="text"/>
4) <b>ADD 2) and 3)</b> and carry forward to appropriate line of Summary Page (last page only)▶	<input type="text"/>

**SCHEDULE D (FEC Form 3X)**

**DEBTS AND OBLIGATIONS**

**Excluding Loans**

(Use separate schedule(s) for each numbered line)

FOR LINE NUMBER: (check only one)

9  
 10

NAME OF COMMITTEE (In Full)  
**NORTHSTAR LEADERSHIP PAC**

A. Full Name (Last, First, Middle Initial) of Debtor or Creditor

**FLS Connect, LLC**

Nature of Debt (Purpose):  
Consulting - PAC mgmt salaries, rent

Mailing Address 7300 Hudson Blvd  
Suite 270

City State Zip Code  
St Paul MN 55128

Outstanding Balance Beginning This Period

3500.00

Transaction ID : SD10.4778

Amount Incurred This Period

0.00

Payment This Period

0.00

Outstanding Balance at Close of This Period

3500.00

B. Full Name (Last, First, Middle Initial) of Debtor or Creditor

Nature of Debt (Purpose):

Mailing Address

City State Zip Code

Outstanding Balance Beginning This Period

Amount Incurred This Period

Payment This Period

Outstanding Balance at Close of This Period

C. Full Name (Last, First, Middle Initial) of Debtor or Creditor

Nature of Debt (Purpose):

Mailing Address

City State Zip Code

Outstanding Balance Beginning This Period

Amount Incurred This Period

Payment This Period

Outstanding Balance at Close of This Period

1) **SUBTOTALS** This Period This Page (optional).....▶

3500.00

2) **TOTALS** This Period (last page this line number only).....▶

36432.25

3) **TOTAL OUTSTANDING LOANS** from Schedule C (last page only).....▶

0.00

4) **ADD 2) and 3)** and carry forward to appropriate line of Summary Page (last page only)▶

36432.25

